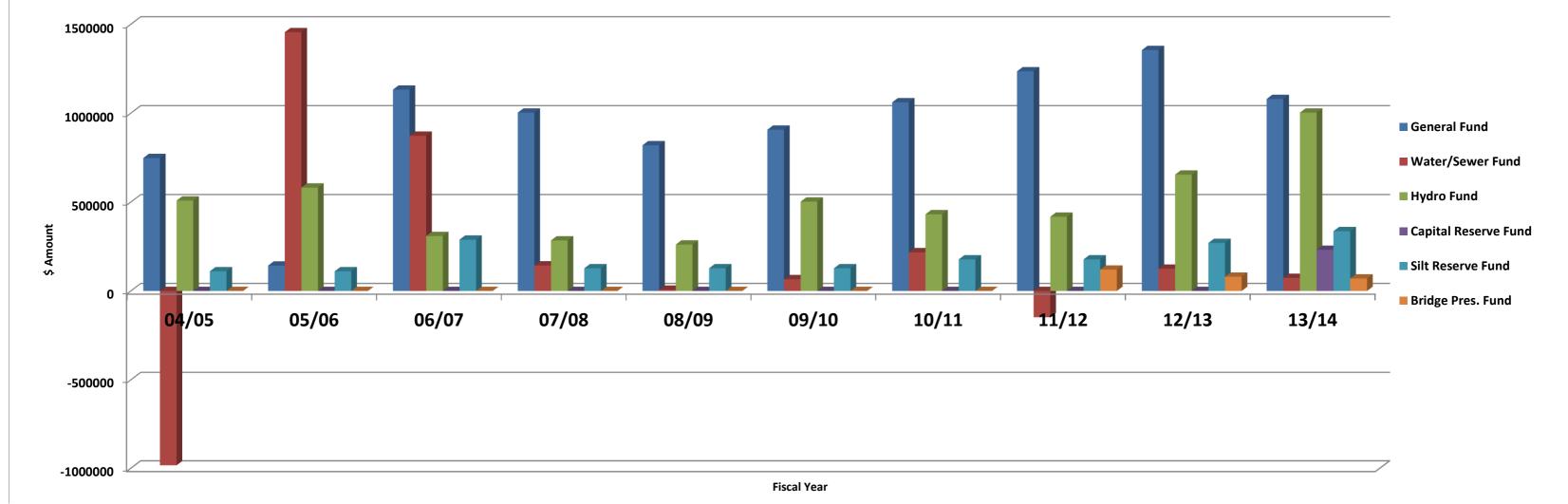


	Town of Lake Lure - 10 YEAR HISTORY OF FUND BALANCE														
	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14					
General Fund Available	\$747,582.00	\$142,668.00	\$1,132,210.00	\$1,002,992.00	\$819,435.00	\$907,162.00	\$1,061,178.00	\$1,235,371.00	\$1,354,835.00	\$1,067,623.00					
Water/Sewer Fund Unrestricted	-\$983,134.00	\$1,455,389.00	\$873,155.00	\$143,642.00	\$6,982.00	\$66,165.00	\$217,581.00	-\$147,682.00	\$125,090.00	\$123,087.00					
Hydro Fund Unrestricted	\$508,204.00	\$581,434.00	\$308,870.00	\$284,264.00	\$261,178.00	\$502,625.00	\$431,367.00	\$417,493.00	\$654,400.00	\$940,949.00					
Capital Reserve Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$224,060.00					
Silt Reserve Fund	\$110,663.00	\$110,663.00	\$288,615.00	\$127,645.00	\$127,645.00	\$127,645.00	\$177,645.00	\$177,645.00	\$270,145.00	\$336,345.00					
Bridge Pres. Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00	\$80,000.00	\$70,000.00					





10 Year History of General Fund Revenues and Other Financing Sources 2015-2016 2009-2010 2010-2011 2011-2012 2012-2013 2013-2014 2014-2015 Budget **Budget** 2006-2007 2007-2008 2008-2009 1,441,200 \$ 2,093,742 2,050,303 2,099,320 \$ 2,142,569 \$ 2,145,416 \$ 2,110,339 2,325,875 \$ 2,318,797 \$ 2,328,636 Ad valorem tax: Taxes Penalties and Interest 5.584 \$ 11.734 \$ 10.509 \$ 13.390 \$ 13.755 \$ 13.153 \$ 13.734 \$ 9.148 \$ 9.000 \$ 9.000 2,124,073 \$ Ad valorem tax 1,446,784 \$ 2,105,476 \$ 2,060,812 \$ 2,112,710 \$ 2,156,324 \$ 2,158,569 \$ 2,335,023 \$ 2,327,797 \$ 2,337,636 \$ Unrestricted Governmental: Local option sales tax 696,238 \$ 729,763 \$ 834,226 \$ 789,276 \$ 818,900 \$ 946,091 \$ 863,167 \$ 829,706 \$ 874,950 \$ 900,000 Utility franchise tax \$ 115,286 \$ 109,637 \$ 110,034 \$ 128,134 \$ 122,335 \$ 125,419 \$ 121,504 \$ 129,812 \$ 125,860 \$ 167,355 26,358 \$ 29,730 \$ 27,354 \$ 28,500 \$ Video franchise tax 27,983 \$ 30,211 \$ 22,407 \$ 23,813 \$ 27,446 \$ 28,350 Beer and wine tax 4,817 \$ 4,938 \$ 4,837 \$ 1,562 \$ 4,870 \$ 5,182 \$ 4,877 \$ 5,258 \$ 5,000 \$ 5,300 \$ ABC profit distribution 13,147 \$ 25,028 \$ 31,699 \$ 58,069 \$ 31,876 8,249 \$ 10,000 \$ 5,000 **Unrestricted Governmental** 855,846 \$ 897,349 \$ 1,011,007 \$ 999,448 \$ 1,007,711 \$ 1,100,505 \$ 1,025,151 \$ 992,222 \$ 1,044,310 \$ 1,106,005 67,967 \$ 76,608 \$ 68,767 \$ 63,559 \$ 64,121 \$ 67,363 \$ 68,099 \$ 68,795 \$ 69,200 \$ 68,455 Restricted Intergovernmental: Powell bill allocation 181,942 \$ **FEMA Proceeds** \$ - \$ \$ _ State grants \$ \$ \$ 18,226 500,329 4,750 \$ \$ 36,090 \$ 40,500 \$ 12,066 Other grants \$ 324 \$ 757 36 Solid Waste Disposal Tax \$ \$ \$ 740 \$ 804 \$ 758 \$ 676 \$ 725 \$ 590 993 \$ 250 \$ 250 ABC - Law Enforcement 1,728 \$ 3,683 \$ 503 \$ 1,060 \$ \$ 291 \$ 84 \$ ABC - Alcohol education 2,420 \$ 2.357 \$ 704 \$ 1.484 \$ 1,390 \$ 8.000 \$ 8,657 \$ 12,472 \$ 200 \$ 200 70,298 \$ 85,086 \$ 123,055 \$ 69,495 Restricted Intergovernmental \$ 290,147 \$ 82,684 \$ 567,573 \$ 76,167 \$ 94,093 \$ 70,375 \$ 236,778 \$ 223,892 \$ 215,428 \$ 223,571 \$ 222,435 \$ 245,908 \$ 241,359 \$ 274,858 \$ 275,000 \$ 270,000 Permits and Fees: **Boating permits** 40,439 \$ 35,258 \$ 28,142 \$ 23,916 \$ 22,028 \$ 22,523 \$ 25,334 \$ 29,324 \$ 23,800 \$ Zoning/other permits & fines 25,175 - \$ - \$ - \$ 34,250 \$ 10,250 \$ 3,310 \$ 3,570 \$ 7,402 \$ 1,000 \$ 1,000 Vacation rental fees Fire inspection fees 15 \$ 225 \$ 55 \$ 280 \$ 70 \$ 30 \$ 75 \$ 430 \$ 125 \$ 400 Permits and Fees 277,232 \$ 259,375 \$ 243,625 \$ 282,017 \$ 254,783 \$ 270,338 \$ 299,925 \$ 296.575 271,771 \$ 312,014 \$ Recreation department fees 36,061 \$ 51,623 \$ 50,471 \$ 42,427 \$ 40,245 38,099 \$ 40,000 \$ 40,000 Sales and Services: \$ \$ Golf course sales and fees 136,336 \$ 169,858 \$ 139,644 \$ 64,516 \$ \$ 80,603 \$ Marina sales and fees \$ 28,386 \$ 35,938 \$ 32,586 \$ 34,098 \$ 36,509 \$ 75,918 \$ 106,765 \$ 95,500 \$ 95,300 Beach sales and fees \$ 37,799 \$ 45,584 \$ 17,682 \$ 35,397 \$ 45,509 \$ 41,474 \$ 36,593 \$ 35,866 \$ 43,000 \$ 45,250 Other lake fees 42,232 Sales and Services 238,582 \$ 303,003 \$ 240,383 \$ 176,438 \$ 122,263 \$ 117,392 \$ 155,295 \$ 184,863 \$ 178,500 \$ 180,550 500 \$ nvestment Earnings 50,520 \$ 33,009 \$ 16,780 \$ 2,030 \$ 1,449 \$ 1,469 \$ 1,368 \$ 754 \$ 500 22,514 \$ 27,001 \$ 25,355 \$ 23,070 \$ 34,940 \$ 33,030 22,351 \$ 29,235 \$ 28,754 \$ 32,770 \$ Miscellaneous: Rents received \$ Contributions 15,000 19,823 \$ 34,565 \$ 30,593 \$ 23,250 \$ 23,900 Other Miscellaneous 46,391 \$ 60,879 \$ 7,768 \$ 13,782

68,905

401,368 \$

3.629.384 \$

83,230 \$

343,623 \$

4,107,749 \$

Miscellaneous

Other Financing Sources*

TOTAL REVENUES AND OTHER FINANCING SOURCES

	10 Year I	History of A	d Valorem Ta	ax Values, Ta	x Rates and (Collection Rat	es			
		Revaluation								
		Year					Revaluat	ion Year		
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Ad Valorem Value	\$ 516,723,834	\$ 996,392,798	\$ 1,002,540,477	\$ 1,016,743,396	\$ 1,029,011,000	\$ 1,022,563,340	\$ 855,893,120	\$ 856,157,780 \$	854,266,763	\$ 854,000,000
Tax Rate in Cents per \$100 Value	28.0	21.0	21.0	21.0	21.0	21.0	24.6	27.6	27.6	27.6
Total Tax Rate comprised of:										
Municipal Services excluding Fire							19.4	16.1	15.9	15.9
Fire Service							5.2	8.5	8.7	8.7
Capital Reserve								3.0	3.0	3.0
Motor Vehicle Tax Collection Rate	94.86%	93.32%	93.15%	93.97%	93.90%	92.66%	93.63%	97.82%	TBD	TBD
Property excluding Motor Vehicles Tax Collection Rate	99.14%	99.09%	97.16%	96.13%	96.61%	97.98%	98.18%	97.86%	TBD	TBD
Total Tax Collection Rate	99.03%	99.00%	97.11%	96.11%	96.58%	97.93%	98.13%	97.86%	TBD	TBD

34,769 \$

266,436 \$

3,958,934 \$

39,137 \$

168,903 \$

4,318,143 \$

23,070 \$

70,000 \$

3,818,943

55,070 \$

40,000 \$

3,794,350 \$

80,533 \$

70,720 \$

4,070,222

56,020 \$

622,682 \$

4,600,109 \$

56,930

764,156

4,811,847

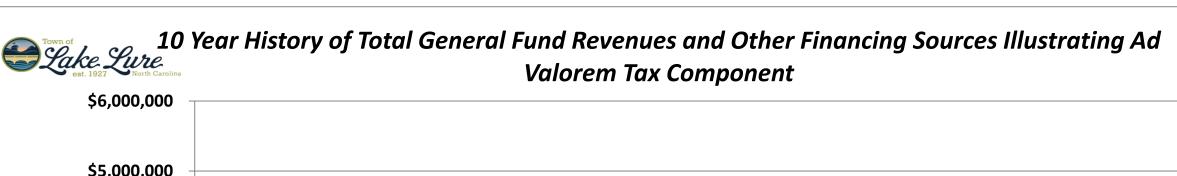
49,058 \$

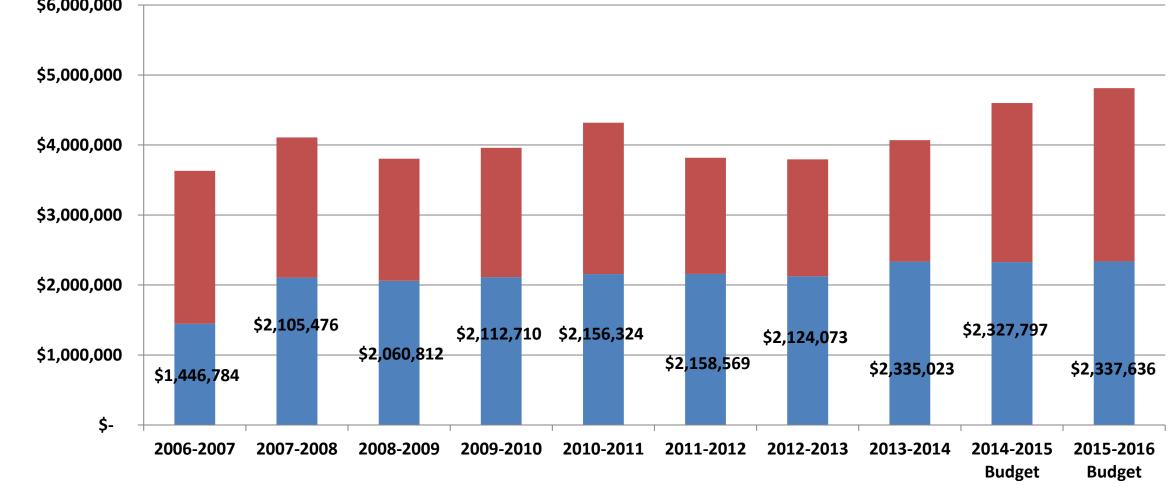
112,555 \$

3,804,518 \$

^{*} Other Financing Sources includes, but is not limited to, Transfers from Other Funds, Proceeds from Debt Issuance, and Sale of Assets.

^{**} Revaluation Year







NOTE: 2008 and 2013 followed a revaluation year.

Total Revenues



10 Year History of General Fund Expenditures and Other Financing Uses

Other operating expense \$ 16,897	68,752 \$ 142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	501,391 49,621 128,313 70,075 749,400 370 8,293	\$ 13,282 \$ 27,492 \$ 489,155 \$ 51,875 \$ 117,618 \$ (20,000)	\$ 15,000 \$ 29,210 \$ 523,280 \$ 55,000 \$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 15,000 \$ 29,210 \$ 504,321 \$ 58,500 \$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	-32.72% -11.23% -23.17% 35.63% -14.09% 38.17% -26.62% 21.32% 12.64% -83.15%
Other operating expense \$ 16,897	14,520 \$ 31,665 \$ 499,618 \$ 68,752 \$ 142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	11,914 26,124 501,391 49,621 128,313 70,075 749,400 370 8,293	\$ 13,282 \$ 27,492 \$ 489,155 \$ 51,875 \$ 117,618 \$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 15,000 \$ 29,210 \$ 523,280 \$ 55,000 \$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 15,000 \$ 29,210 \$ 504,321 \$ 58,500 \$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	-11.23% -23.17% 35.63% -14.09% 38.17% -26.62% 21.32% 12.64% -83.15%
Governing Body	31,665 \$ 499,618 \$ 68,752 \$ 142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	26,124 501,391 49,621 128,313 70,075 749,400 370 8,293	\$ 27,492 \$ 489,155 \$ 51,875 \$ 117,618 \$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 29,210 \$ 523,280 \$ 55,000 \$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 29,210 \$ 504,321 \$ 58,500 \$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	-23.17% 35.63% -14.09% 38.17% -26.62% 21.32% 12.64% -83.15%
Administration Salaries and benefits Contract services Selegible Selegible Contract services Selegible Contract services Selegible Selegible	499,618 \$ 68,752 \$ 142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	501,391 49,621 128,313 70,075 749,400 370 8,293	\$ 489,155 \$ 51,875 \$ 117,618 \$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 523,280 \$ 55,000 \$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 504,321 \$ 58,500 \$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	35.63% -14.09% 38.17% -26.62% 21.32% 12.64% -83.15%
Contract services \$ 68,097 \$ 101,484 \$ 74,968 \$ 79,693 \$ 83,193 \$ Insurance and bonding \$ 93,018 \$ 87,020 \$ 112,798 \$ 121,813 \$ 116,552 \$ 1 Reduction of Expenses (other fds) Other operating expense \$ 93,348 \$ 99,529 \$ 89,942 \$ 95,476 \$ 115,470 \$ Administration \$ 626,287 \$ 691,880 \$ 684,002 \$ 739,701 \$ 804,183 \$ 7 Tax Billing/Collections \$ 12,429 \$ 13,992 \$ 13,729 \$ 13,178 \$ 13,444 \$ Legal \$ 71,205 \$ 46,330 \$ 35,109 \$ 43,704 \$ 83,197 \$ Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Contract services)	68,752 \$ 142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	49,621 128,313 70,075 749,400 370 8,293	\$ 51,875 \$ 117,618 \$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 55,000 \$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 58,500 \$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	-14.09% 38.17% -26.62% 21.32% 12.64% -83.15%
Insurance and bonding \$ 93,018 \$ 87,020 \$ 112,798 \$ 121,813 \$ 116,552 \$ 1	142,273 \$ 82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	128,313 70,075 749,400 370 8,293	\$ 117,618 \$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 132,500 \$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 128,519 \$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	38.17% -26.62% 21.32% 12.64% -83.15%
Reduction of Expenses (other fds) Other operating expense \$ 93,348 \$ 99,529 \$ 89,942 \$ 95,476 \$ 115,470 \$	82,405 \$ 793,048 \$ 13,376 \$ 8,401 \$	70,075 749,400 370 8,293	\$ (20,000) \$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 68,500 \$ 759,840 \$ 14,000 \$ 12,000 \$ -	-26.62% 21.32% 12.64% -83.15%
Other operating expense \$ 93,348 \$ 99,529 \$ 89,942 \$ 95,476 \$ 115,470 \$ Administration \$ 626,287 \$ 691,880 \$ 684,002 \$ 739,701 \$ 804,183 \$ 7 Tax Billing/Collections \$ 12,429 \$ 13,992 \$ 13,729 \$ 13,178 \$ 13,444 \$ Legal \$ 71,205 \$ 46,330 \$ 35,109 \$ 43,704 \$ 83,197 \$ Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	793,048 \$ 13,376 \$ 8,401 \$	749,400 370 8,293	\$ 76,261 \$ 714,909 \$ 13,920 \$ 14,000	\$ 70,780 \$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 759,840 \$ 14,000 \$ 12,000 \$ -	21.32% 12.64% -83.15%
Administration \$ 626,287 \$ 691,880 \$ 684,002 \$ 739,701 \$ 804,183 \$ 7 Tax Billing/Collections \$ 12,429 \$ 13,992 \$ 13,729 \$ 13,178 \$ 13,444 \$ Legal \$ 71,205 \$ 46,330 \$ 35,109 \$ 43,704 \$ 83,197 \$ Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	793,048 \$ 13,376 \$ 8,401 \$	749,400 370 8,293	\$ 714,909 \$ 13,920 \$ 14,000	\$ 781,560 \$ 13,800 \$ 12,000 \$ 21,093	\$ 759,840 \$ 14,000 \$ 12,000 \$ -	21.32% 12.64% -83.15%
Tax Billing/Collections \$ 12,429 \$ 13,792 \$ 13,729 \$ 13,178 \$ 13,444 \$ Legal \$ 71,205 \$ 46,330 \$ 35,109 \$ 43,704 \$ 83,197 \$ Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	13,376 \$ 8,401 \$	370 8,293	\$ 13,920 \$ 14,000	\$ 13,800 \$ 12,000 \$ 21,093	\$ 14,000 \$ 12,000 \$ -	12.64% -83.15%
Legal \$ 71,205 \$ 46,330 \$ 35,109 \$ 43,704 \$ 83,197 \$ Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	8,401 \$	8,293	\$ 14,000	\$ 12,000 \$ 21,093	\$ 12,000 \$ -	-83.15%
Contingency General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)				\$ 21,093	\$ -	
General Government \$ 747,940 \$ 796,160 \$ 775,103 \$ 830,323 \$ 932,348 \$ 8 Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	846,490 \$	784,187	\$ 770,321			8.97%
Technology/Telecommunications Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)	846,490 \$	784,187	\$ 770,321	\$ 857,663	\$ 815,050	8.97%
Telephone (Operating) Internet Services (Operating) IT Support Services (Contract services)						
Internet Services (Operating) IT Support Services (Contract services)	ć	22 607	ć 22.447	ć 24.700	ć 24.700	
IT Support Services (Contract services)	\$ ¢	-	\$ 23,117			
	\$	1,124			•	
	\$	36,950	\$ 39,900			
Technology/Telecommunications	\$	60,761	\$ 64,520	\$ 66,400	\$ 94,800	
Public Safety						
Police Salaries and benefits \$ 452,385 \$ 548,317 \$ 558,449 \$ 545,076 \$ 585,839 \$ 5	570,709 \$	611,642	\$ 576,746	\$ 612,707	\$ 614,228	35.78%
Vehicle expenditures \$ 45,662 \$ 53,337 \$ 46,979 \$ 48,489 \$ 56,928	18,445 \$	58,131	\$ 52,567	\$ 58,000	\$ 57,000	24.83%
Other operating expense \$ 75,382 \$ 63,269 \$ 66,880 \$ 62,886 \$ 72,805 \$ 1	123,904 \$	63,006	\$ 41,920	\$ 45,500	\$ 44,850	-40.50%
Police \$ 573,429 \$ 664,923 \$ 672,308 \$ 656,451 \$ 715,572 \$ 7	713,058 \$	732,779	\$ 671,233	\$ 716,207	\$ 716,078	24.88%
Fire Salaries and benefits \$ 148,258 \$ 161,899 \$ 283,143 \$ 351,241 \$ 372,029 \$ 3	355,151 \$	373,062	\$ 394,349	\$ 402,951	\$ 415,057	179.96%
Contract services \$ 175,850 \$ 196,310 \$ 172,000 \$ 172,000 \$ 178,550 \$ 1	163,550 \$	165,562	\$ 202,400	\$ 204,372	\$ 182,703	3.90%
Vehicle expenditures \$ 7,989 \$ 8,784 \$ 18,138 \$ 18,846 \$ 25,396 \$	13,446 \$	32,322	\$ 22,306	\$ 30,000	\$ 31,000	288.03%
Other operating expense \$ 24,244 \$ 28,195 \$ 63,218 \$ 56,809 \$ 79,951 \$	98,146 \$	84,109	\$ 65,024	\$ 68,250	\$ 78,050	221.94%
Fire and EMS \$ 356,341 \$ 395,188 \$ 536,499 \$ 598,896 \$ 655,926 \$ 6		655,055	\$ 684,079	\$ 705,573	\$ 706,810	98.35%
Public Safety \$ 929,770 \$ 1,060,111 \$ 1,208,807 \$ 1,255,347 \$ 1,371,498 \$ 1,3	630,293 \$	1 207 024	\$ 1 355 312	\$ 1,421,780	\$ 1,422,888	53.04%

		2007		2008	2009	2010	2011		2012		2013	2014	A	Current mended dget 2015		roposed dget 2016	% Change 10 Years
Transportation and physical deve	lopment																
Public Works/Streets	Salaries and benefits	\$ 245,569	-	259,172 \$	262,326 \$	265,044 \$		-	- /	-	214,378	\$ 187,458	-	230,095		225,685	-8.10%
	Vehicle expenditures	\$ 18,746		15,964 \$	17,219 \$	17,985 \$	28,276	\$	7,899	-	24,870	\$ 29,521	\$	30,500	-	30,500	62.70%
	Contract services	\$ 12,365	\$	16,534 \$	8,310 \$	6,845 \$	7,505	\$	1,300	\$	945	\$ 818	\$	900	\$	900	-92.72%
	Other operating expense	\$ 79,785	\$	115,477 \$	97,731 \$	83,390 \$	97,300	\$	95,793	\$	76,631	\$ 101,290	\$	91,650	\$	93,100	16.69%
Transportation and physical deve	lopment	\$ 356,465	\$	407,147 \$	385,586 \$	373,264 \$	414,349	\$	278,169	\$	316,824	\$ 319,087	\$	353,145	\$	350,185	-1.76%
Environmental protection																	
Sanitation	Contract services	\$ 111,600	\$	121,200 \$	130,800 \$	142,364 \$	174,341			\$	200,120	\$ 202,376	\$	179,400	\$	181,800	62.90%
	Tipping fees (Operating)	\$ 32,825	\$	31,662 \$	33,080 \$	27,331 \$	7,545			\$	2,009	\$ 2,067	\$	29,000	\$	29,000	-11.65%
Environmental protection		\$ 144,425	\$	152,862 \$	163,880 \$	169,695 \$	181,886	\$	-	\$	202,129	\$ 204,443	\$	208,400	\$	210,800	45.96%
Culture and Recreation																	
Economic Development												\$ 27,718	\$	55,250	\$	46,500	
Community Development	Salaries and benefits	\$ 184,295	\$	262,085 \$	227,757 \$	138,393 \$	125,747	\$	187,826	\$	183,498	\$ 155,068	\$	176,017	\$	164,894	-10.53%
	Contract services	\$ 58,463	\$	108,498 \$	112,962 \$	67,715 \$	114,889	\$	35,979	\$	25,000	\$ 49,508	\$	60,078	\$	62,000	6.05%
	RVR Legal (Contract services)							\$	81,459	\$	-	\$ -	\$	-	\$	-	
	Other operating expense	\$ 35,005	\$	21,303 \$	12,919 \$	34,314 \$	37,410	\$	53,811	\$	15,671	\$ 7,777	\$	23,150	\$	23,600	-32.58%
	Community Development	\$ 277,763	\$	391,886 \$	353,638 \$	240,422 \$	278,046	\$	359,075	\$	224,169	\$ 212,353	\$	259,245	\$	250,494	-9.82%
Parks (includes Beach & Marina)	Salaries and benefits							\$	52,203	\$	56,181	\$ 57,579	\$	74,737	\$	73,492	
	Other operating expense	\$ 8,239	\$	17,565 \$	8,394 \$	9,826 \$	21,130	\$	47,149	\$	83,738	\$ 50,361	\$	56,800	\$	60,020	
	Parks (includes Beach & Marina)	\$ 8,239	\$	17,565 \$	8,394 \$	9,826 \$	21,130	\$	99,352	\$	139,919	\$ 107,940	\$	131,537	\$	133,512	1520.49%
Golf Course	Salaries and benefits	\$ 157,430	\$	179,026 \$	176,856 \$	102,729 \$	763	\$	4,360	\$	-	\$ -	\$	-	\$	-	
	Vehicle expenditures	\$ 14,193	\$	14,628 \$	10,669 \$	2,276 \$	-			\$	-	\$ -	\$	-	\$	-	
	Golf cart lease (Operating)	\$ 15,000	\$	15,000 \$	17,000 \$	17,000 \$	36,084			\$	-	\$ -	\$	-	\$	-	
	Contract services							\$	36,180	\$	75,423	\$ 75,520	\$	75,000	\$	75,000	
	Other operating expense	\$ 137,546	\$	103,655 \$	85,335 \$	41,353 \$	1,026	\$	3,958	\$	3,807	\$ 3,632	\$	6,000	\$	6,000	-95.64%
	Golf Course	\$ 324,169	\$	312,309 \$	289,860 \$	163,358 \$	37,873	\$	44,498	\$	79,230	\$ 79,152	\$	81,000	\$	81,000	-75.01%
Lake Operations	Salaries and benefits	\$ -	\$	26,586 \$	67,507 \$	115,779 \$	121,018	\$	129,428	\$	128,172	\$ 132,110	\$	139,040	\$	141,020	
	Contract services	\$ 31,300	\$	11,716 \$	12,259 \$	7,260 \$	5,767	\$	7,756	\$	4,308	\$ 12,504	\$	12,100	\$	13,500	-56.87%
	Other operating expense	\$ 18,288	\$	40,300 \$	38,207 \$	38,130 \$	45,313	\$	35,467	\$	33,072	\$ 48,287	\$	42,970	\$	43,470	137.70%
	Lake Operations	\$ 49,588	\$	78,602 \$	117,973 \$	161,169 \$	172,098	\$	172,651	\$	165,552	\$ 192,901	\$	194,110	\$	197,990	299.27%
Youth Center	Salaries and benefits	\$ 16,405	\$	15,465 \$	14,442 \$	15,937 \$	17,637							_			
	Other operating expense	\$ 10,034		10,114 \$	18,322 \$	15,299 \$	16,963										
	Community Center	\$ 26,439	\$	25,579 \$	32,764 \$	31,236 \$	34,600	\$	-	\$	-	\$ -	\$	-			
Culture and Recreation		\$ 686,198	\$	825,941 \$	802,629 \$	606,011 \$	543,747	\$	675,576	\$	608,870	\$ 592,346	\$	665,892	\$	662,996	-3.38%

		2007		2008	2009		2010	20	011	2012	2013	2014	Current Amended Budget 2015	Proposed Budget 2016	% Change Years
I Improvements and	d Special Projects														
	Firing Range Assessment														
	Parks & Rec- Buffalo Creek										\$17,786				
	Tech-General										\$3,500				
											\$3,300			¢20,000	
	Tech-AV System Council room										¢2.000	¢2.027	¢10.000	\$20,000	
	Tech-Computer Upgrades										\$3,000	\$3,037	\$10,000	\$5,000	
	Tech-Software										44.050	44.005	åc = 00	45.500	
	Police-Replace Vehicle Cameras										\$4,958	\$4,325	\$6,500	\$5,500	
	Police-MDT's											\$12,605	\$2,395		
	Police-Vehicles (Finance or Reserve)										\$27,155	\$61,530	\$34,350	\$34,350	
	Tech-Server Upgrades										\$1,000	\$5,000	\$5,000		
	Tech-Website											\$2,300			
	Lake-Boat Motor										\$9,503				
	Lake-Replace Boat Permit													\$15,000	
	Fire-Truck Replacement													\$30,000	
	Fire-Computer Aided Dispatch										\$8,135				
	Fire-Tank and Pump										. ,	\$13,718			
	Fire-Brush Truck											\$46,487			
	Comm Dev-Town Center Plan										\$22,772	ψ .0, .0,	\$10,000		
	Comm Dev- Motor Vehicles										\$5,517		710,000		
	Comm Dev-Motor Vernicles Comm Dev-Delapidated Structures										\$3,317				
	Parks & Rec- Morse Park Improvements										\$26,565				
	•										\$20,303				
	Admin-Pay Classification													¢c 000	
	Admin-Operational Efficiencies													\$6,000	
	Parks & Rec-Aerators for beach														
	Parks & Rec-Trail Maintenance												\$10,000		
	Parks & Rec-Bridge Beautification										\$20,000				
	PW-Street Paving										\$67,161	\$24,003	\$169,200	\$69,200	
	PW-Truck											\$52,721	\$48,000		
	PW-Replacement Mower														
	PW-Parking Lot Repaving ABC, Fire Station, Go	С												\$85,000	
	PW-Boys Camp Rd Improvement													\$190,000	
	Beach-Renovate Main Beach													\$15,000	
	Public WiFi													\$3,000	
	Land/Improvements											\$243,972		1 - /	
	Other Structures/Improvements											\$16,050			
	Adm-Asset Mngt Plan										\$10,150	\$9,850			
	Adm-Performance Measurement										¥10,130	75,050			
	Silt Removal	\$ 92,273	, ¢	330,570	\$ 88,00	n ¢	50,000	¢	49,500 \$	20,459			\$400,000	\$300,000	
	Years Previous to FY 2013 Total	\$ 450,085		316,741			528,927		49,500 \$ 69,549 \$	20,459 257,314			\$ 4 00,000	\$300,000	
l Improvements and		\$ 450,085		647,311			578,927		19,049 \$	257,314 277,773 \$	227,202 \$	495,598	\$ 695,445	\$ 778,050	43
Service	Principal retirement	\$ 36,019) Ś	36,579	\$ 40,33	9 Ś	28,670	\$ 1	09,851 \$	135,473 \$	96.383 \$	127,447	\$ 154,079	\$ 159,834	
	Interest and fees	\$ 4,441		3,445			1,853		11,597 \$	10,423 \$					
ervice	interest and rees	\$ 40,460		40,024			30,523		21,448 \$	145,896 \$	111,858 \$				344

									Current		
	2007	2008	2009	2010	2011	2012	2013	2014	Amended Budget 2015	Proposed Budget 2016	% Change 10 Years
Other Financing Uses*	\$ 177,552	68,962	\$ 342,500 \$	46,857	\$ 17,767	\$ -	\$ 42,500	\$ 253,000	\$ 100,000	\$ 250,716	41.21%
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$ 3,625,168	3,998,518	\$ 4,063,666 \$	3,890,947	\$ 4,202,092	\$ 3,567,255	\$ 3,742,165	\$ 4,230,495	\$ 4,600,110	\$ 4,811,847	32.73%

^{*} Other Financing Uses includes transfer to other funds such as Water and Sewer and the Bridge Preservation Fund.

Revised May 2015

^{**} Revaluation Year



			10	Year Hi	st	ory of G	ìer	eral Fund	E	xpendi	tur	es by C	at	egory					
		2007		2008 ****		2009		2010		2011		2012		2013	2014 ****		Budget 2015	Budget 2016	% Change 10 Years
Salaries and benefits	\$ 1	1,597,288	\$	1,879,780	\$:	2,022,171	\$	1,998,953	\$	2,013,379	\$	1,989,617	\$	2,082,534	\$ 2,006,675	\$	2,173,037	\$ 2,152,907	35%
Vehicle expenditures (Fuel, maint, etc)	\$		\$			103,305		97,896		120,900		50,090			114,694			\$ 118,500	22%
Contract services*	\$	541,309	\$	•	\$	560,137	\$	532,759		660,886	\$	416,753		-	662,821	\$	652,650	\$ 668,803	24%
Other operating expense	\$	536,293	\$	556,344	\$	537,594	\$	483,219	\$	532,111	\$	544,853	\$	457,543	\$ 451,939	\$	530,750	\$ 534,490	0%
Capital Outlay	\$		\$	647,311	•	342,387		578,927		619,049		257,314		-	•	\$	695,445	778,050	43%
Insurance and bonding	\$		\$	•	\$	112,798		121,813	-	116,552		-	\$	-	\$ 117,618	\$	132,500	128,519	38%
Debt Service	\$	40,460		40,024	\$	42,774	•		\$; \$	145,896	\$	•	\$ 148,150		176,135	179,862	345%
Contingency	\$	· -	\$	-	\$	-	\$	•	\$, -	\$	-	\$	-	\$ -	\$	21,093	-	
Other Financing Uses**	\$	177,552	\$	68,962	\$	342,500	\$	46,857	\$	17,767	\$	-	\$	42,500	\$ 253,000	\$	•	\$ 250,716	41%
Total Expenditures/Other Financing Uses	\$ 3	3,625,168	\$	3,998,518			\$	3,890,947	\$	4,202,092	\$	3,546,796	\$		\$ 4,250,495	\$	4,600,110	\$ 4,811,847	33%
Colort Cotoronics on 0/ of Total Europe diturns																			
Select Categories as % of Total Expenditures Salaries and benefits		4.40/		470/		F00/		F10/		400/		F.C0/		F.C0/	470/		470/	450/	
		44%		47%		50%		51%		48%		56%		56%	47%		47%	45%	
Contract services		15%		15%		14%		14%		16%		12%		15%	16%		14%	14%	
Capital Outlay		15%		16%		8%		15%		15%		7%		6%	12%		15%	16%	
Debt Service		1%		1%		1%		1%		3%		4%		3%	3%		4%	4%	
General Fund Town Staff (FTE)***		38		40.5		43.5		43.5		38		36.5		36	34.5		34.5	33.85	-11%
Town COLA		3.3%		3.8%		3.3%		2.3%		0.0%		3.0%		0.0%	1.7%		1.5%	1.7%	
Social Security Cost of Living Town's COLA over (under) Social Security Cost		2.7%		4.1%		3.3%		2.3%		5.8%		0.0%		0.0%	1.7%		1.5%	1.7%	
of Living		0.6%		-0.3%		0.0%		0.0%		-5.8%		3.0%		0.0%	0.0%		0.0%	0.0%	
Merit Bonus (first whole year including cost of salary and benefits) - Aggregate Across All Jobs	\$	20,574	\$	27,968	\$	16,226										\$	76,625		
Pay And Reclassification Study Done																Х			
ay find Recidson Cation Study Done																^			

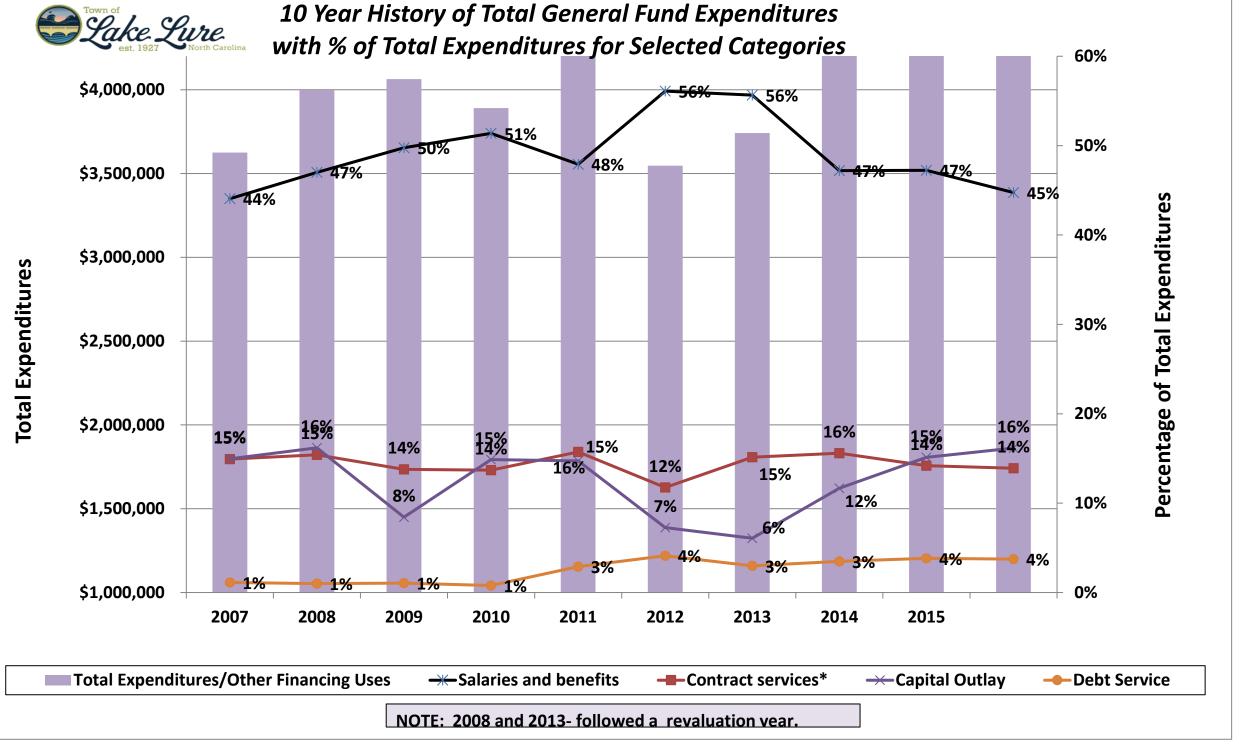
^{*} Contract Services includes, but is not limited to, County tax billing & collection, communications, software and hardware maintenance, copier maintenance, contracts with fire departments, contracted golf course management and garbage collection.

^{**} Other Financing Uses includes transfer to other funds such as Water and Sewer and the Bridge Preservation Fund.

^{***} See additional detail on staffing on "Staffing History" page.

^{****} Note in 2013 moved the equivalent of one FTE from Water to Public Works based on tasks performed.

^{*****} Revaluation year.





Ten Year History of Change in General Fund Balance

Revaluation

				Year					
2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
\$ (457,764) \$	4,216 \$	109,231 \$	(259,148) \$	67,987	\$ 116,051	\$ 251,688	\$ 116,930 \$	(146,273)	TBD

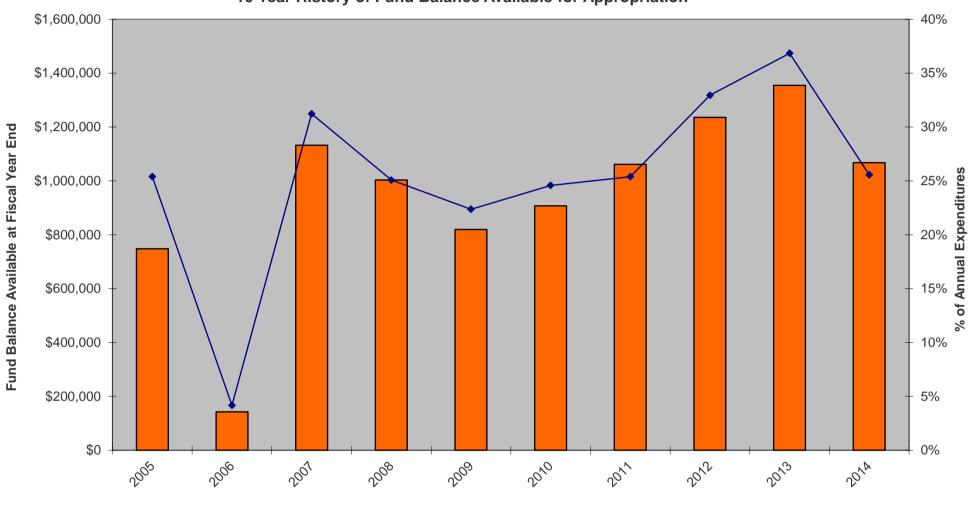
The change in *fund balance* in any given year represents the surplus/deficit of 1) the total revenues and other financing sources and 2) the total expenditures and other financing uses. The figures above depict this change in fund balance (surplus/deficit). The change in fund balance available for appropriation, which is shown on the following chart, includes only the change in those assets that are readily available for expenditure (i.e. cash). Fund balance available for appropriation is based on figures as of June 30 for the preceding budget year and is the maximum amount that is available to fund expenditures for the budget year in question. Differences will exist between these two figures mainly due to accounts receivable that are outstanding at June 30. For example, a receivable as of June 30 will be reflected in fund balance but not in *fund balance available for appropriation*.

Revised May 2015

Change in General Fund Balance



Town of Lake Lure, NC General Fund 10 Year History of Fund Balance Available for Appropriation



Revised May 2015

Year End General Fund Balance Available

→ Year End General Fund Balance Available



Town of Lake Lure Staffing History

2006/07 2007/08 2008/09 2009/10 2010/11 2011/12 2012/13 2013/14 2014/15 2015/16

Time Manager Time Manager Time Manager Time Clock Finance Director Customer Service Supervisor (see water hisser) Customer Manager and Firstor Customer Manager and Firstor Customer Manager and Firstor Customer Manager and Firstor Customer Manager (see water hisser) Fire Clock Fire Fire Clock Fire Service Coordinator / Emergency Mingt. Director Fire Service Coordinator / Emergency Mingt. Director Fire Service Coordinator / Emergency Mingt. Director Fire Clock Floory Service Mingt. Director Fire Clock Assistant (also a freighter) Fire Clock Assistant (also a freigh	Administration	1	6	6	6	6	6	6	6	6	6	5.6
France Director						1	1	1	1		1	
Finance Director 1	_		1	1	1	1	1	1	1	1	1	
Human Resource Director			1	1	1	1	1	1	1	1	1	
Customer Survice Supervisor (see weinthisewer)			1	1	1	1	1	1	1	1	1	1
Customes Service Collections Clerk 1		ee water/sewer)										
Community Development			1	1	1	1	1	1	1	1	1	1
Community Development Director Palmens-Studiesian Administrator / Code Enforcement Officer Community Development Technician 1	Accountant		1	1	1	1	1	1	1	1	1	0.8
Planners/Sudnivisation Administrator/GR/Gram Conduction 1	Community Development		4	5	4	4	3	3	3	2.5	2.5	2.25
Zoning Administrator / Code Enforcement Officer 1	Community Development Director	or	0.5	1	1	1	1	1	1	1	1	1
Cammunity Davelpraem Technique Fire Fire Chief	Planner/Subdivision Administrate	or/GIS/Grant Coord.	0.5	1	1	1	1	1	1	0.5	0.5	0.25
Envisionmental Management Officer 1	Zoning Administrator / Code Enf	orcement Officer	1	1	1	1	1	1	1	1	1	1
Fire Chief Fire Chief Fire Chief Fire Chief Fire Service Coordinator / Emergency Mmgl. Director Deputy Fire Chief / Deputy Emerg. Mgml. Director Fire Linetaneant (indirefighter) Fire Chief / Deputy Emerg. Mgml. Director Fire Linetaneant (indirefighter) Fire Chief Assistant (also a freefighter) Police Chief Police Chief Police Chief Police Linetaneant (also a freefighter) Police Linetaneant (also a freefighter) Police Chief Police Chief Police Linetaneant (also a freefighter) Police Chief Police			1	1								
Fire Chief Fire Schried Coordinator / Emergency Mingt. Director Depuly Fire Chief / Depuly Emerg. Mgmt. Director Fire Leutenant (freinghare) Fire Chief Assistant (also a freighter) Fire Chief Assistant (als	_	icer	1	1	•	1	1	ı			1	
Fire Sorvice Coordinator / Emergency Mingt. Director Fire Cheller People's Emerg. Mingt. Director Fire Cheller Assistant (also a firefighter)			3	3		6						
Deputy Fire Chief / Deputy Emers, Mgmt. Director Fire Literineant (free[pher]) 3					1	1	1	1	1	1	1	1
Fire Lieutenant (infelighter) Police Police Chief Police Chief Police Lieutenant / Detective Police Lieutenant / Detective Police Lieutenant / Detective Police Sergeant Police Office Assistant Police Office Assistant Police Office Assistant Police Dilice Assistant Police Dilice Assistant Police Office Police Office Offic			1	1	,							
Fire Office Assistant (also a fireflighter) Police Police Chief Police Leutenant / Detective Police Chief Police Chief 1		rg. Mgmt. Director	1	1	1	1	1	1	1	1	1	1
Police Chief	, ,	iahtar)	4	4		3					3	
Police Lieutenant / Detective Police Lieutenant / Detective Police Lieutenant / Periode Corporal Police Sergeant Police Sergeant Police Sergeant Police Corporal Police Corpor		ignier)	•		•	11	•		•		10	
Police Lieutenant / Delice Office Assistant				1	11	11			11			
Police Clife Assistant				1	1	1	1	1	1			
Police Office Assistant Police Sergeant Police Corporal Police Officer Police Off			1									
Police Sergeant Police Corporal Police Orgonal Police Orgonal Police Officer Police Organia Police Officer Poli			1	1	1	1	1	1	1	1	1	1
Police Corporal Police Officer Police P			2	2	2	2	2	2	2	2	2	
1			2	2	2		2	2	2	2		
Youth Center Director	Police Officer		3	4	4	4	4	4	4	4	4	4
Asst. Youth Center Director Golf Course Golf Course Superintendant Fro Shop Manager Golf Course Maintenance Technician Pro Shop Manager Golf Course Maintenance Technician Pro Shop Assistant Pro Shop Assistant Declar Superintendant Pro Shop Assistant Declar Superintendant Declar Superin	Youth Center		1	1	1	1	1	0	0	0	0	0
A	Youth Center Director		0.5	0.5	0.5	0.5	0.5					
Solid Course Superintendant	Asst. Youth Center Director		0.5	0.5	0.5	0.5	0.5					
Pro Shop Manager 1	Golf Course		4	4.5	4.5	4.5	0	0	0	0	0	0
Course Maintenance Technician 1	-		1	1	1	1						
Pro Shop Assistant				1	1	1						
Lake Operations Director		nician	•	1	1	1						
Lake Operations Director	·						I _	T -	_		1 - 1	
Environmental Management Officer 1			0			1	2	2	2	2	2	
Public Works 5 5 5 5 5 3 4 3.5 3.5 3.5 3.5 3.5 Public Works Director 1	·				1	1	1	1	1	1	1	•
Public Works Director 1		icei	-	- E	5	- 5	•	1 2	1		2.5	
Street Maintenance Supervisor 1					1	1					1	
Maintenance Technician 1			1	1	1	1	1		1	1	1	
Maintenance Worker 2 2 2 2 2 1 2 1 2 1 1 1 1 1 1 1	-		1	1	1	1	1	•	•	0.5	0.5	
Parks & Recreation Parks & Recreation Supervisor Parks &			2	2	2	2	2	1	2			
Maintenance Worker 2.5 2.5 2.5 2.5 2.5 2.5 1 1 1 Water System Supervisor 1	Parks & Recreation						1	1.5			2	2
Maintenance Worker 2.5 2.5 2.5 2.5 2.5 2.5 1 1 1 Water System Supervisor 1	Parks & Recreation Supervisor						1					
Water System Supervisor Customer Service Supervisor Water System Technician 1 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.5</td> <td>0.5</td> <td>1</td> <td>1</td> <td>1</td>								0.5	0.5	1	1	1
Customer Service Supervisor 0.5 0.75 0.5	Water		2.5	2.5	2.5	2.5	2.5	2.5	1	1	1	1
Nater System Technician 1	Water System Supervisor		1	1	1	1	1	1	0.5	0.5	0.5	0.5
Sewer 1.5 1.5 1.5 1.5 0.75 0.25 0	·								0.5	0.5	0.5	0.5
Utilities Director 0.5 0.25 0.75	-		•			•					1	
Customer Service Supervisor Sewer Collection System Supervisor Wastewater Plant Operator Hydroelectric Utilities Director Hydroelectric Plant Supervisor Hydroelectric Plant Operator Full-Time Equivalent Positions (FTE) Customer Service Supervisor Sewer Collection System Supervisor O.5 0.5 0.5 0.5 0.5 0.5 O.5 0.5 0.5 0.5 O.5 0.5 0.5 0.5 O.75 0.75 0.75 0.75 0.75 O.75 0.75 0.75 0.75 O.75 0.75 O.75 0.75 0.75 O.75 0.75 O.							0.75	0.75	0.75	0.75	0.75	0.75
Sewer Collection System Supervisor Wastewater Plant Operator							0.5	0.5	0.5	0.5	0.5	o =
Wastewater Plant Operator 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.75	·		0.5	0.5	0.5	0.5						
Hydroelectric	•	71801	0.5	0.5	0.5	0.5	0.25	0.25	0.25	0.25	0.25	0.25
Utilities Director 0.5 0.5 0.5 0.5 0.5 0.5 0.75 <td></td> <td></td> <td></td> <td></td> <td></td> <td>_</td> <td>0.75</td> <td>0.75</td> <td>0.75</td> <td>0.75</td> <td>0.75</td> <td>0.75</td>						_	0.75	0.75	0.75	0.75	0.75	0.75
Hydroelectric Plant Supervisor							0.70	0.70	0.70	0.70	0.70	0.70
Hydroelectric Plant Operator 0.5 0.5 0.5 0.5 0.5 Full-Time Equivalent Positions (FTE) 38 40.5 43.5 43.5 38 36.5 36 34.5 33.85 Reserves (Part-time, as needed) 2 2 4 5 6 6 9 11 11 Police Officer - Reserve 2							0.75	0.75	0.75	0.75	0.75	0.75
Full-Time Equivalent Positions (FTE) 38			0.5	0.5	0.5	0.5						
Reserves (Part-time, as needed) 2 2 4 5 6 6 9 11 11 Police Officer - Reserve 2 2 2 2 2 2 2 5 7 7	,											
Police Officer - Reserve 2 2 2 2 2 2 5 7 7	Full-Time Equivalent Positions (FTE)		38	40.5	43.5	43.5	38	36.5	36	34.5	34.5	33.85
Police Officer - Reserve 2 2 2 2 2 2 5 7 7		•										
Police Officer - Reserve 2 2 2 2 2 2 5 7 7				1			ı	ı	1		1	
	,											
Firetighter - Part-Time/Reserve 2 3 4 4 4 4 4 4 4			2	2								
	Firetighter - Part-Time/Reserve				2	3	4	4	4	4	4	4

Key Staffing Changes

2005: added accountant position to assist Finance Director with bookkeeping (also backup receptionist)

2005-7: added staff in Community Development to handle volume of real estate and construction activity

2007: added one police officer to fill out a shift (call volume had doubled since 1997). Added detective duties to Lieutenant.

created the Lake Lure Fire Department (adding full-time positions) 2008:

created the Lake Operations Director role (funded by boat permit fees)

2008-10: reduced staff in Community Development by upgrading skillsets/experience

2010: outsourced the operation of the wastewater treatment plant

2010: outsourced the operation of the golf course

shifted the Environmental Management Officer to Lake Operations (from Community Development)

added John Wilson as a contract technician at the hydro plant

2011: discontinued youth center operations

reduced public works maintenance tech (retirement attrition) created Parks & Rec Dept - transferred a maintenance tech

2013: moved the equivalent of one FTE from Water to Public Works based on tasks performed.

2013: reduced public works street maintenance position (retirement attrition)

Suzy is now part-time to accommodate family needs

Eliminated Police LT./Detective position

2014: Added a second P/T position in Parks and Recreation (grounds maintenance)

2016: Clerk and Accountant are at 32 hours per week.